Questionnaire

1. So what do you think a university is?

On a scale of 0 to 5, how would you rate university? (0=not important, 5=most important):	THE IMPORTANCE OF EACH OF LISTED FEATURES OF
4 being comprehensive (universal acad	emia)
4 being autonomous	
3 being integrated	
4 having the highest quality of research a	and teaching
3 having the right to award the PhD deg	gree
3 being non-profit	
4 being responsive to societal needs	
3 being accessible to all who could ben	efit
Are there any other features that you think a	re important but are not on the list? Which ones?
SHOULD AUTONOMY REFER TO	SHOULD LEGAL STATUS IS BE ASOCIATED TO:
5 university	5 university
faculty	faculty
both	both
DO YOU THINK THAT FOLLOWING FUNCTIONS SHO FACULTY (F) OR BOTH (U/F)?	OULD BE ASSOCIATED TO THE UNIVERSITY (U), OR
fenrolling students	
ufemploying staff	
u deciding on the content of study progra	ammes
uf recruiting to academic positions	
ufissuing diplomas/degrees	
unegotiating with government for funding]
uinternational relations	
ufquality assurance	
ufstudent support services	
ulibrary	

2. Challenges to autonomy

DO Y	OU AGREE THAT UNIVERSITIES SHOULD HAVE THE RIGHT/FREEDOM TO (ON A SCALE OF 0 TO 5):
4	restructure themselves internally as they see fit
4	_employ their own staff
3	vary salary scales and similar remuneration according to institutional needs;
4	_have budgetary autonomy
4	_own property
2	_have access to private funding
3	retain earnings from their own assets or from donations and to set up holding companies
5	_perform management by goals instead of management by rules
3	_withdraw from the state status if they want to
5	_define their own strategic and long-term_vision;
4	respond effectively to increasing domestic and international competition.

3. Challenges to university governance

IN UNIVERSITY GOVERNANCE PLEASE CHOOSE WHAT WOULD BE YOUR PREFERENCES

Who do you think should be involved in the governance of universities:

- universities should decide for themselves (staff and students only)
- universities and governments
- universities, governments and business/enterprise

universities, governments, business and other societal representatives

- other (please specify)

Rector should be

- appointed via advert
- appointed by board of directors for a fixed term
- elected from and within local staff
- neither of these

Deans/ heads of department should be

- appointed via advert
- appointed by rector
- elected from and within local staff
- neither of these

The university personnel should be hired by

- rector
- dean
- a body appointed by rector
- neither of these

Posts and tenures in the universities should come under

- legislation on labour contracts
- civil service regulations
- neither of these

The board of directors should be chaired by

- rector
- an external member
- neither of these

4. A paradigm shift in the evolution of HE system

MOST URGENT TO CHANGE (RATE THE URGENCY ON A SCALE OF 0 TO 5)?	
5provide predictable long term funding framework for universities with multi-year planning;	financial
2increase universities' financial powers in the short and the longer term while reta appropriate regulatory powers of the government	aining
3make recommendations for a reform of university governance with a view to streethe prerequisites for universities' internal management,	engthening
0make recommendations for endowment of a separate legal personality to univer	sities which

IN YOUR COUNTRY, WHAT ARE THE ASPECTS OF THE MINISTRY/GOVERNMENT ROLE WHICH YOU THINK ARE

- 1___withdraw from unnecessary bureaucratic control, micro-management and paper-driven regulation and interference
- 1___ provide only a broad policy framework and delegate the rest of power to the competent independent intermediary bodies.
- 1___make transfer of assets worth millions of euros to university or non for-profit independent foundation which acts as founder of the university

5. Private higher education institutions

How do you think it will be possible to maintain and develop public and social responsibility for higher education as private finance plays an increasingly important role in universities?

higher education as private finance plays an increasingly important role in uni	versities?
THROUGH CONSTANT QUALITY	
ASSESMENT	
Please describe in brief what is your perception of the concept of	
"private higher education institution"?	
HELESTABLISHED BY THE FOUNDER OTHER THAN STATE AND I	FINANCED
PARTIALLY / MAINLY BY THE STUDENT'S PARTICIPATION	

Do you think that "private" higher education institutions normally exist in countries with long lasting experience in market economy? YES According to your best knowledge are private higher education institutions typical for western European countries SEE countries both - neither Do private higher education institution usually mean "for profit"? NOT NECESSARILY Do you know any example of non-for profit higher eduction institution in Europe? Have you heard of foundation -owned universities? How would you call higher eduction institution endowed with legal personality separate from the state legal personality but receiving funding from the state: private or non-private. **NON-PRIVATE** 6. Bologna Process and Higher Education Institutional Reform Process DO YOU THINK THAT HIGHER EDUCATION INSTITUTIONAL REFORM IS A PREREQUISITE FOR GENUINE IMPLEMENTATION OF BOLOGNA PROCESS YES ... please explain why? 1. DIVERSITY WITHIN THE SAME UNIVERSITY IS SLOWING BP IMPLEMENTATION 2. ECTS AND QA MECHANISMS SHOULD BE IMPLEMENTED UNIFORMELY WITHIN THE UNIVERSITY 3. RESISTANCE OFTEN NOTED BY THE FACULTY AUTHORITIES AND TEACHING

PERSONAL

O please provide the arguments against!
HEY DO NOT RELATE please provide an explanation?
